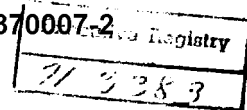




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DEPARTMENT OF DEFENSE
THE NATIONAL WAR COLLEGE
WASHINGTON, D.C. 20315



17 June 1971

NWCDCI-SB

Honorable Richard Helms
Director of Central Intelligence
Central Intelligence Agency
Washington, D. C. 20505

Dear Mr. Helms:

It is my pleasure to extend to you a most cordial invitation to address the members of The National War College at 9:00 a.m., Wednesday, 13 October, on "The Role of the Intelligence Community in the Conduct of National Security Affairs," which you have covered so well for us on previous occasions.

The purpose of this topic is to examine the intelligence responsibilities of the various U. S. Government agencies in the process of national security policy formulation as well as the Central Intelligence Agency's responsibilities for coordinating and providing world-wide intelligence. It would be most helpful for us to have the opportunity to hear you discuss the operations and role of the intelligence community as a whole in the process of national security decision-making, as well as some of the problems faced in running an intelligence agency in an open, democratic society such as our own.

Each lecture at the College is normally about forty-five minutes in length and is followed by a question and answer period of approximately thirty minutes. However, if you prefer a shorter lecture with more time for questions, this is agreeable. We hope you will be able to remain with us for an additional discussion with a representative group from the class and faculty.

As you know, The National War College has a well-established policy of holding all remarks in lectures such as yours in strictest confidence. This, we believe, permits the speaker to discuss his subject freely and with complete candor. All persons who attend are cleared for TOP SECRET information.

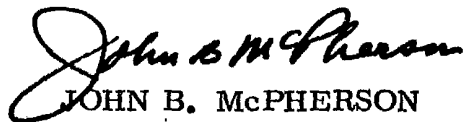
In the event you desire additional information or assistance in preparing your address, please do not hesitate to call on any of us here at the College. Mr. Thomas M. Judd, telephone 693-8491, the director of the course which includes your lecture, is our faculty member most familiar with the scope and purpose of your topic.

Should you be able to accept this invitation, we shall communicate with you further regarding the administrative arrangements for your visit.

We regret that you could not be with us last year and do hope our Class of 1971-72 will have the opportunity of hearing you. If it should prove impossible for you to be here on 13 October, we shall be glad to try to arrange a more suitable date.

With best wishes,

Sincerely,



JOHN B. McPHERSON
Lieutenant General, USAF
Commandant